2016

2016 North American Think Tank Summit: Think Tank, Politics, Public Interest, and Public Scrutiny

James G. McGann

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All requests, questions, and comments should be directed to:
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Third Annual
North American
Think Tank Summit
April 24-25, 2016
Washington, DC

Think Tank, Politics,
Public Interest,
and Public Scrutiny
3rd Annual North American Think Tank Summit
Think Tank, Politics, Public Interest and Public Scrutiny

Washington, DC
April 24-25, 2016

Sunday, April 24, 2016

Location: Hudson Institute
1207 Pennsylvania Avenue, N.W.
Suite 400NW, Washington, D.C. 20004

5:30pm
Registration

5:45-6:45pm
Keynote Address and Discussion

Topic: The Changing Face of Philanthropy, Think Tanks and Public Policy

Introduction of Keynote Speaker: James G. McGann, Director, Think Tanks and Civil Societies Program

Keynote Address: Adam Meyerson, President, Philanthropy Roundtable

Panel Moderator: James G. McGann, Director, TTCSP

Response: Niels Veldhuis, President, Fraser Institute
Sarah Wartell, President, Urban Institute
Claudia Calvin Venero, Executive Director, COMEXI

6:45-7:00pm
Q&A

7:20pm
Welcome: Ken Weinstein, President, Hudson Institute

7:30-8:30pm
Dinner
Monday, April 25

8:30-9:45am
President and CEO Breakfast
Chair: Strobe Talbott, President, Brookings Institution
Location: Brookings Institution
1775 Massachusetts Ave, NW, Washington, DC 20036

10:10-10:15am
Welcome and Overview of the Day
William Burns, President, Carnegie Endowment for International Peace
Location: Carnegie Endowment for International Peace
1779 Massachusetts Ave, NW, Washington, DC 20036

10:15-11:15am
Opening Plenary and Round Table Discussion:

Topic: Think Tanks, Disruptive Politics and Public Policy in 2016 and Beyond
Moderator: Nina Easton, Washington Columnist and Senior Editor-at-large, Fortune Magazine

- David Boaz, Executive Vice President, Cato Institute
- Lee Edwards, Distinguished Fellow Conservative Thought, The Heritage Foundation
- William A. Galston, Senior Fellow, Governance Studies, Brookings Institution
- Winnie Stachelberg, Vice President, Center for American Progress

11:15-11:45am
Round Table Discussion
Moderator: Steven Bennett, Vice President and COO, Brookings Institution

12:00-1:00pm
Lunch Plenary Presentation and Discussion

Topic: Why Quality, Independence and Integrity Matter: A Report on the QII Project
James G. McGann, Director, Think Tanks and Civil Societies Program, Lauder Institute, University of Pennsylvania

1:00-2:30pm
Two Concurrent Breakout Sessions
Breakout Groups Topic #1 and #2 1:00-1:45pm

**Topic #1: Transforming Policies and Perceptions in the Face of Increased Public Scrutiny**  
**Moderator:** Leigh Harrington, Vice President, Communications & Marketing, Manhattan Institute  
**Opening Comments:** Steven R. Weisman, Vice President for Publications and Communications, Peterson Institute for International Economics

**Topic #2: How to Ride the Tiger: Managing the Media and Social Networks**  
**Moderator:** Khristine Brookes, Vice President for Communications, Cato Institute  
**Opening Comments:** Bridget Lowell, Vice President for Strategic Communications and Outreach, Urban Institute

Breakout Groups Topic #3 and #4 1:45-2:30pm

**Topic #3: Big Ideas, Big Data & Small Tweets: Think Tanks, Technology and Policy Advice**  
**Moderator:** Jose Luis Chicoma, Executive Director, Ethos Public Policy Lab  
**Opening Comments:** Andrew Schwartz, Senior Vice President, External Relations, Center for Strategic and International Studies

**Moderator:** Kim Churches, Managing Director and Chief Development Officer, Brookings Institution  
**Opening Comments:** Brian Finlay, President & CEO, Stimson Center

2:30-3:45pm

Closing Plenary Session

**Topic:** Strategies for Meeting the Organizational and Policy Challenges Facing Think Tanks in North America  
**Moderator:** Tom Carver, Vice President, Carnegie Endowment for International Peace  
*(Reports from Moderators of Breakout Groups Followed by Recommendations from Summit Participants)*

3:45-4:00pm

Conclusions and Future Plans

4:30-6:00pm

**Closing Reception and Think Tank Networking Event**  
**Location:** Canadian Embassy  
501 Pennsylvania Ave. NW  
Washington, D.C. 20001-2111
Host Institutions & Planning Committee

HOST INSTITUTIONS

- Hudson Institute
- Brookings Institution
- Carnegie Endowment for International Peace
- Centre for International Governance Innovation (CIGI)
- Embassy of Canada in Washington, D.C.

PLANNING COMMITTEE MEMBERS

BROOKINGS  CATO INSTITUTE

Wilson Center  CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE

Hudson Institute  CIGI

COMEXI  FRASER INSTITUTE

CSIS  CENTER FOR STRATEGIC & INTERNATIONAL STUDIES

TTCSP  THINK TANK SUMMIT
Confirmed senior executives for the North America Think Tank Summit
April 24 and 25, 2016

1. Acton Institute
2. Atlantic Council
3. Atlas Network
4. Asia Society Policy Institute
5. Belfer Center for Science and International Affairs, Harvard University
6. Bipartisan Policy Center
7. Brookings Institution*
8. Canadian Global Affairs Institute
10. Cato Institute*
11. Center for America Progress
12. Center for Climate and Energy Solutions
13. Center for Global Development
14. Centre for International Governance Innovation (CIGI)*
15. Center for New American Security (CNAS)
16. Center for Strategic and International Studies (CSIS)*
17. Center for Transatlantic Relations, Johns Hopkins University
18. Chicago Council on Global Affairs
19. China Institute, University of Alberta
20. Consejo Mexicano de Asuntos Internacionales (COMEXI)*
21. Centro de Estudios Espinosa Yglesias (CEEY)
22. East West Institute
23. Ecologic Institute
24. Ethos Public Policy Lab
25. Freedom House
26. Fraser Institute*
27. Foreign Policy Research Institute
28. German Marshall Fund of the United States
29. Heritage Foundation
30. Hoover Institution
31. Hudson Institute*
32. Human Rights Watch
33. Independent Institute
34. Inter-American Dialogue
35. International Institute for Sustainable Development (IISD)
36. Instituto Mora
37. Instituto Mexicano para la Competitividad (IMCO)
38. Joint Center for Political and Economic Studies
39. Manhattan Institute
40. McKinsey Global Institute
41. McLarty Associates
42. Mercatus Center, George Mason University
43. México Evalúa
TTTCSIP
Think Tanks and Civil Societies Program
University of Pennsylvania

2016

3rd Annual North America Think Tank Summit
Washington, D.C.

Assuring the Quality,
Independence, and Integrity of
Think Tanks

April 24-25
### QII By the Numbers

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Think Tanks</td>
<td>50</td>
</tr>
<tr>
<td>Universities</td>
<td>16</td>
</tr>
<tr>
<td>Hospitals</td>
<td>16</td>
</tr>
<tr>
<td>Total Number of Institutions Studied</td>
<td>82</td>
</tr>
<tr>
<td>Total Universe of Invited Think Tanks</td>
<td>6,846</td>
</tr>
<tr>
<td>Total Think Tanks — Specifically Targeted for the Study*</td>
<td>77</td>
</tr>
<tr>
<td>Participating Think Tanks**</td>
<td>38</td>
</tr>
<tr>
<td>Think Tanks – Data from Website Only (see list)</td>
<td>12</td>
</tr>
<tr>
<td>Think Tank Exemplars</td>
<td>3</td>
</tr>
<tr>
<td>Declined to Participate (see list)</td>
<td>20</td>
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<tr>
<td>Did Not Respond</td>
<td>36</td>
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<tr>
<td>Policies Studied</td>
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<td>Procedures Studied</td>
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<tr>
<td>Categories of Policies</td>
<td>4</td>
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<tr>
<td>(Human Resources, Research, Development, Partnerships)</td>
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<tr>
<td>Categories of Procedures</td>
<td>2</td>
</tr>
<tr>
<td>(Monitoring &amp; Evaluation, Development)</td>
<td></td>
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</tbody>
</table>

*Think Tanks Ranked with "Best Quality Assurance Policies and Procedures" and/or Transparency 5/4 Stars

**Data from Policies and Procedures Shared with TTSCP plus Website

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### Table of Contents

I. Background
II. Key Concepts
III. Methodology
IV. Think Tank Universe
About QII

The Quality, Independence, and Integrity (QII) project is a comparative study of the research related policies and procedures at three types of research institutions: universities, hospitals, and think tanks. The study involved an extensive review of the literature, data collection and analysis of 70 institutions. Our research identified 23 policies (across human resources, fundraising & financial management, research, and partnerships & affiliation) and 11 procedures (in monitoring & evaluation and fundraising & financial management) that all play a critical part in protecting the QII of research. All 6,846 think tanks were invited to join the project during the launch of the 2015 Global Go To Think Tank Index and during the 2015 Global Think Tank Innovations Summit. From that invitation we collected data from participating institutions across the US and abroad, particularly those that were ranked for having “Best Practices to Assure the Quality, Independence, and Integrity of Research” or received 5 or 4 stars for financial transparency from Transparify.

In the initial phase of our research we have completed a comparative assessment of the policies and procedures at some of the leading research institutions in the US and abroad. We then mapped the procedures of a diverse yet representative of group think tanks to identify the best practices within the think tank community. Finally we have created a comprehensive inventory of policies and procedures of close to 40 think tanks, assessed policies and procedures and identified the best policies and procedures that are designed to assure the quality, independence and integrity of public policy research centers in the US and abroad.

Background of QII

This study compares policies and procedures of hospitals and universities with those of think tanks to identify best research practices

- Currently, research practices and protocols vary widely across think tanks
- Hospitals and universities have developed robust, standard research policies and procedures
- Much of the criticism on think tanks focuses on development/fundraising issues
- Critics have challenged the credibility, independence and integrity of think tanks periodically, but public scrutiny has intensified in recent years

➔ However, to fully address the problem of credibility, we need a holistic view that considers all areas of exposure in research

*Areas of exposure: (1) human resources, (2) fundraising & financial management, (3) research conduct, (4) partnerships & affiliations, (5) monitoring & evaluation
Key Concepts of QII: Continued

Conflict of Interest

- Any situation involving contradictory interests between individuals and/or institutions (Korenman, 2006)
- Conflicts of interest are “situations in which financial or other personal considerations may compromise, or have the appearance of compromising, an investigator’s judgment in conducting or reporting of research” (AAMC, 1990)

Research Misconduct

- Fabrication, plagiarism, or dishonesty in proposing, conducting, reviewing, or reporting research (Office of Research Integrity, 2011)

Quality Assurance (QA)

Procedures for ensuring compliance with set standards (HRSA, Accessed 2016)

Quality Improvement (QI)

The proactive implementation of procedures to continuously improve the processes for meeting internal established standards (HRSA, Accessed 2016)

Key Concepts of QII

Quality, Independence, Integrity, & Compliance

**Quality**

adherence to a rigorous set standard among experts that assure the objectivity and soundness of research methods

**Independence**

based on legal, financial, intellectual, and institutional freedom

**Integrity**

more than following the rules – includes setting standards and expectations of excellence in research, scholarship and management

**Compliance**

rules driven, there are laws and regulations that must be followed
QII Methodology

Universe of Institutions Studied

Three Types of Organizations

Universities (16) → Hospitals (16)

Think Tanks (47)*

*Policies from 3 think tanks could not be translated in the time permitted

Literature Review of QII

- High-profile cases of misconduct in biomedical research US hospitals & universities in the 1970's-80's (Gold, 1993)
  - Vijay Soman – falsification of data and plagiarism of Dr. Helena Washslicht's work - Yale Medical School
  - John Long – fabrication of data in his work on Hodgkin's disease at Massachusetts General Hospital
  - Elias Alsbati – published over 60 plagiarized papers at University of Virginia, Boston University, Monsour Medical Clinic, and his own practice
  - Mark Spector – fabrication of data in cancer cell research at Cornell University
  - Marc Strauss – falsification of patient records and of conducting experiments that never occurred at Boston University
  - John Darsee – fabrication of data on experiments he hadn't conducted at Harvard Medical School

- These cases led to congressional hearings on scientific misconduct in the 1980's and the establishment of the Office of Research Integrity (Hunt, 1981; Steneck and Bulgar, 2007)
  - University of Michigan, Stanford University, and Harvard (Medical School) were three of the first universities to effectively respond to allegations by creating policies and procedures regarding scientific misconduct and guidelines on authorship (National Research Council, 1989)
  - Landmark report issued in 1995 on whistleblowing in academic medicine (Research Triangle Institute, 1993)

Takeaway Points:

→ Relation between “publish or perish” and research misconduct
→ Legal and reputational ramifications of research misconduct
→ Demonstrated need to take measures to ensure accountability at research institutions
Literature Review of QII (Cont.):

*Think Tanks*

- Fellows at think tanks accepting funding from lobbyists to publish findings without disclosing the funding source (Komblut and Shenon, 2005)

- Conflicts of interest in think tank scholars that are registered lobbyists (Silverstein and Williams, 2013)

- Conflicts of interest in think tank funding from foreign governments and corporations (Lipton et al., 2014)

\[ \text{ Majority of literature calls for increased transparency, but does not explore other categories of accountability that have been addressed at universities and hospitals. } \]

Definitions

Policy:

“A policy is a formal statement of a principle or rule that members of an organization must follow. Each policy addresses an issue important to the organization’s mission or operations.”

\[ QII \text{ Methodological Determinants: A policy is ideally a standalone document that is available on an organization’s intranet, as opposed to being part of an annual report or an excerpt on an organization’s website. However, within the scope of this study an organization was credited for having a policy if statements of that policy were articulated in an annual report or posted on their website, even if a formal document was not provided. } \]

Procedure:

“A procedure tells members of the organization how to carry out or implement a policy. Policy is the ‘what’ and the procedure is the ‘how to.’”

\[ QII \text{ Methodological Determinants: Procedures are ideally formal documents that are available on an organization’s intranet. However, if a procedure was demonstrated, an organization was credited in the study for having that procedure even though a written document was not provided (e.g. website transparently discloses donors and sources). This caveat was particularly prevalent in fundraising and financial management procedures (Finance II). } \]


2 Ibid
Policies

1. Human Resources
- Code of conduct
- Whistleblower policy
- Post-employment restrictions
- Non-resident fellow policy
- Internal privacy
- Anti-bribery
- Anti-terrorism
- Intellectual property
- Conflict of interest

4. Partnership & Affiliation
- Partnership guidelines

2. Finance I
- Donor recognition
- Donor recognition guidelines
- Gift acceptance
- Mailing list management

3. Research
- Maintaining quality & consistency
- Data & supporting records
- Maintaining accuracy of research record
- Authorship
- Acknowledging contribution
- Proper attribution for sources & data
- Peer review
- Nonpartisanship
- Research Integrity

Procedures

1. Monitoring & Evaluation
- Quality assurance (QA)
- Quality improvement (QI)
- Compliance oversight
- Procedures for misconduct and non-compliance

2. Finance II
- Transparent donors & sources
- Restricted funds
- Grant stewardship
- Corporate donor restrictions
- Strict reviews & guidelines for donors
- Diversity of funding sources
- Disclosure of foreign funding
Data Collection

Sources
Institutional policies and procedures, literature review, employee manuals, bylaws and chartering documents, and federal laws

Measurement
Categories were coded “1” if an institution’s source included the P&P and “0” if it did not

Coded Spreadsheet

Data Analysis

Quantitative Analysis
Basic statistical computations were performed in the coded spreadsheet to allow for robust comparison between hospitals, universities, and think tanks

Qualitative Analysis
Content of policies was analyzed to identify exemplars in each category

Technical components of an exemplary policy were identified and analyzed (e.g. purpose, scope, statement of policy, responsibilities, definitions, questions, references, effective date, review date, approval) (HR Council for the Nonprofit Sector)
Technical Components of An Exemplar Policy:

Purpose, Scope, Statement, Responsibilities, Definitions, Questions, References, Effective Date, Review Date, Approval

Purpose: Why is this policy being put into effect? What is the intended effect or goal of the policy?
Scope: Which employees does the policy apply to? All employees or only a certain set?
Statement: What is the policy?
Responsibilities: Who is responsible for enforcing the components of the policy?
Definitions: What are the definitions of important terms in the policy (e.g. financial conflict of interest)
Questions: Who should any questions regarding the policy be referred to?
References: Are there any internal policies or external regulations that are supplementary to this policy?
Effective Date: On what date did this policy go into effect?
Review Date: When will this policy be reviewed and updated?
Approval: Which authority within the organization reviewed and approved this policy?

Data Findings:
Comparative QII Insights for Universities, Hospitals, and Think Tanks

<table>
<thead>
<tr>
<th>Policies</th>
<th>Website + Reported Policies (%)</th>
<th>Think Tanks</th>
<th>Universities/Hospitals</th>
</tr>
</thead>
<tbody>
<tr>
<td>HR</td>
<td>67%</td>
<td>11%</td>
<td>42%</td>
</tr>
<tr>
<td>Finance</td>
<td>63%</td>
<td>71%</td>
<td>64%</td>
</tr>
<tr>
<td>Research</td>
<td>48%</td>
<td>22%</td>
<td>36%</td>
</tr>
<tr>
<td>Partnerships</td>
<td>31%</td>
<td>0%</td>
<td>28%</td>
</tr>
<tr>
<td>Procedures</td>
<td>ME</td>
<td>42%</td>
<td>12%</td>
</tr>
<tr>
<td>Finance II</td>
<td>63%</td>
<td>61%</td>
<td>59%</td>
</tr>
<tr>
<td>Social Services</td>
<td>48.74%</td>
<td>31.13%</td>
<td>45.20%</td>
</tr>
</tbody>
</table>

Think Tanks: N = 35, n = 12
Universities/Hospitals: N = 16

1Finance I = Fundraising & Financial Management Policies
2Finance II = Fundraising & Financial Management Procedures
The Think Tank Universe

Participating Think Tanks
1. African Economic Research Consortium (Kenya)
2. Al Jazeera Center for Studies (Qatar)
3. Aspen Institute (United States)
4. Atlantic Council (United States)
5. Australian Institute for International Affairs (Australia)
6. Baker Institute, Rice University (United States)
7. Belfer Center, Harvard Kennedy School (United States)
8. Brookings Institution (United States)
9. Bruegel (Belgium)
10. Carnegie Endowment for International Peace (United States)
11. Chicago Council for Global Affairs (United States)
12. Centre for International Governance Innovation (CIGI) (Canada)
13. CIPPEC (Argentina)*
14. COMEXI (Mexico)
15. Ecologic Institute (Germany)
16. Ethos Public Policy Lab (Mexico)*
17. European Council on Foreign Relations (United Kingdom)
18. Foreign Policy Research Institute (United States)
19. Fraser Institute (Canada)
20. German Development Institute (Germany)
21. Ghana Center for Democratic Development (Ghana)
22. Hadassah Institute (United States)
23. Institute for International Political Studies (ISPI) (Italy)*
24. Institute for Public Policy Research (Nambia)
25. Institute for Security Studies (ISS) (South Africa)
26. Mercurius Center, George Mason University (United States)
27. Millennium Project (United States)
28. National Bureau of Economic Research (United States)
29. Natural Resource Governance Institute (United States)
30. Observer Research Foundation (India)
31. RAND Corporation (United States)
32. Stimson Center (United States)
33. Stockholm International Peace Research Institute (SIPRI) (Sweden)
34. Sustainable Development Policy Institute (SDPI) (Pakistan)
35. Transparency International (TI) (Germany)
36. Urban Institute (United States)
37. Woodrow Wilson Center (United States)
38. World Resources Institute (United States)

* Policies from these institutions could not be translated in time for inclusion in this presentation

Exemplar Think Tanks
Brookings
ISS Africa
RAND

Website-Only Think Tanks
(Analysis Conducted on Data Collected from Websites, Internal Policies Not Provided)
1. Amnesty International (United Kingdom, United States)
2. Bi-Partisan center (United States)
3. Center for a New American Security (United States)
4. Center for Strategic and International Studies (United States)
5. Center for Policy Research (India)
6. Council on Foreign Relations (United States)
7. Chatham House (United Kingdom)
8. German Marshall Fund (United States)
9. Heritage Foundation (United States)
10. Lowy Institute for International Policy (Australia)
11. Peterson Institute for International Economics (United States)
12. German Institute for International and Security Affairs (Stiftung Wissenschaft und Politik – SWP) (Germany)

Institutions that Declined to Provide Policies
1. Atlas Network (United States)
2. Carnegie Council for Ethics in International Affairs (United States)
3. Cato Institute (United States)
4. Center for Global Development (United States)
5. Center for New American Security (United States)*
6. Committee for Economic Development (United States)
7. Council on Foreign Relations (United States)
8. Danish Institute for International Studies (Denmark)
9. Global Integrity (United States)
10. Grupo FARO (Ecuador)
11. International Crisis Group (Belgium)
12. Japanese Institute of International Affairs (Japan)
13. Lowy Institute (Australia)
14. New America Foundation (United States)
15. On Think Tanks (United States)
16. Oxford Analytica (United States)
17. Peterson Institute for International Economics (United States)*
18. Pew Research Center (United States)
19. Stiftung Wissenschaft und Politik (Germany)
20. Transparency (United States)*

* Institutions marked with a star were willing to indicate the policies and procedures that were available on their website, but did not provide any internal documents for the project.
2016 Summit Participants

Kris Mauren, Acton Institute, Executive Director

Kris Mauren is the Co-Founder and Executive Director of Acton Institute in Grand Rapids, Michigan. As a leader in the non-profit sector, he has earned the Charles G. Koch Distinguished Alumnus Award from the Institute for Humane Studies and the Liberty Executive Award for Outstanding Non-Profit Management in 1999. He serves as a director or as an advisory board member for the Donors Capital Fund, Foundation for Economic Education (FEE), John Templeton Foundation, Templeton World Charity Foundation, and Templeton Religion Trust. Mr. Mauren graduated from Johns Hopkins University with a degree in economics and international relations.

Debra Eisenman, Asia Society Policy Institute, Executive Director

As Executive Director of the Asia Society Policy Institute (ASPI) in New York, Debra Eisenman leads projects on a variety of issues such as development and security throughout Asia. She is also involved in strategic planning for ASPI, maintaining relationships with policy, diplomatic, NGO, and academic communities, and overseeing the Institute's operations. Prior to joining ASPI, Ms. Eisenman served as a grant writer for the Peacebuilding and Western Balkans program at the Rockefeller Brothers Fund and then as Program Associate at the National Crime Prevention Council. Ms. Eisenman is a Truman National Security Project fellow and a Women in International Security member. She holds a master's degree in politics from NYU and a B.A. with honors in government and politics from the University of Maryland, where she graduated cum laude.

David Ensor, Atlantic Council, Executive VP of External Relations

David Ensor is Executive Vice President for External Relations of the Atlantic Council. In David’s role as Executive Vice President he oversees communications, events, and development work for the Council. For over 30 years, Mr. Ensor worked as a radio correspondent at CNN as a National Security Correspondent, covering stories about terrorism, weapons of mass destruction, and intelligence issues. Mr. Ensor has dual citizenship between the United States and the United Kingdom. He has been recognized by the President of Poland for his efforts to build international understanding.

Frederick Kempe, Atlantic Council, President and CEO

Frederick Kempe has held the position of President and CEO of the Atlantic Council since December 1, 2007. He is the author of four books, and a regular commentator on television and radio both in Europe and the United States. Under his leadership, the Council has achieved significant growth while considerably expanding its staff, work, and influence in areas that include international security, business and economics, energy and environment, and global issues of transatlantic interest ranging from Asia to Africa. He comes to the Council from a prominent twenty-five-year career at The Wall Street Journal, where he won national and international recognition while serving in numerous senior editorial and reportorial capacities.
Shinichi Nakabayashi, Asian Development Bank Institute, Director of Administration, Management, and Coordination

Shinichi Nakabayashi joined ADBI in June 2015. Before joining ADBI, Mr. Nakabayashi was International Consultant Economist at the IMF – Singapore Regional Training Institute, from 2011 to 2015, where he taught macroeconomic policy to government officials in Asia. He was a professor of international finance and public economics at the Graduate School of Public Policy, University of Tokyo, from 2008 to 2011. Mr. Nakabayashi has worked as a senior official at the Japanese Ministry of Finance (Director of the Economic Policy Research Office), the OECD in Paris (First Secretary of Japan’s Permanent Delegation), and the IMF (Advisor, Asia and the Pacific Department).

Mr. Nakabayashi has a M. Phil. degree in Economics from the University of Oxford and a B.A. from the University of Tokyo.

Alejandro Chafuen, Atlas Network, President

Alejandro Chafuen, President of Atlas Network, has served as Associate Professor at the Argentine Catholic University, University of Buenos Aires, and The Hispanic American University. Dr. Chafuen sits on several boards, including the Chase Foundation of the Commonwealth of Virginia, the Acton Institute for the Study of Religion and Liberty, and the Fraser Institute. He is an Honorary Active Member of the Member’s Committee of the John Templeton Foundation, the World Charity Foundation, and The Templeton Religion Trust, president and founder of the Hispanic American Center of Economic Research, and the author of Faith and Liberty. Dr. Chafuen regularly contributes to Forbes.com, where he writes the “Intellectual Entrepreneurs” column. He received the Global Leadership Award (2010) from the Leadership Institute (US), the Bow Group (U.K.), the World Congress of Families/Howard Center for Family, and he recently received the 2014 Walter Judd Freedom Award.

Josh Burek, Belfer Center, Director of Global Communications and Strategy

Josh Burek is Director of Global Communications and Strategy at the Belfer Center for Science and International Affairs at Harvard Kennedy School. As part of the Center’s leadership team, he sets communications strategy, running digital and multimedia operations, press and partner relations, editorial and publication management, branding, and e-mail marketing. He was previously the executive director for marketing and communications at the American Enterprise Institute in Washington and a reporter and opinion editor for The Christian Science Monitor.

Daniel Schrag, Belfer Center, Director of Science, Technology, and Public Policy

Daniel Schrag is the Director of Science, Technology, and Public Policy at the Belfer Center for Science and International Affairs. Professor Schrag’s research interests include climate change, energy technology and policy, and science and technology policy more generally. His scientific work focuses on the Earth’s climate, covering the full range of Earth history. He has also worked on advanced energy technologies including carbon sequestration and low-carbon transportation fuels. He was named a MacArthur Fellow in 2000 and has served on President Obama’s Council of Advisors for Science and Technology since 2009. In that capacity, he has contributed to a variety of reports to the President on diverse topics including national energy policy, agricultural preparedness, STEM education, and climate change.
Julie Anderson, Bipartisan Policy Center, Senior Vice President

Julie Anderson is a BPC senior vice president. She has been a guiding force in the growth of BPC’s policy projects since its inception. She provides strategic oversight and counsel across policy recommendations, and is also instrumental in managing BPC’s staff and day-to-day operations. Prior to joining BPC, Ms. Anderson was manager of the Climate Change Campaign for the Union of Concerned Scientists. She previously served in the White House as a special assistant for legislative affairs, handling energy and environment issues for President Clinton. Ms. Anderson worked in several roles at the U.S. Environmental Protection Agency, including as acting associate administrator for congressional and legislative affairs. In this capacity, she worked on reauthorization of the Safe Drinking Water Act and promulgation of 1997 smog and soot rules. Prior to her work in the executive branch, Ms. Anderson practiced environmental law with Chadbourne & Parke and clerked for a Federal District Court Judge in the Northern District of Texas. She began her career as a legislative assistant for several members of the U.S. House of Representatives. Ms. Anderson holds a J.D. with honors from The George Washington University and a B.A. with highest honors in political science from Ohio University. She is licensed to practice law in Maryland and Washington, D.C.

Jason Grumet, Bipartisan Policy Center, President

Jason Grumet is the President of the Bipartisan Policy Center, which he founded in 2007. In cooperation with several former U.S. Senate Majority leaders, Mr. Grumet created BPC to tackle today’s most pressing issues in a bipartisan manner. Prior to founding BPC, Mr. Grumet formed the National Commission on Energy Policy and led the Northeast States for Coordinated Air Use Management nonprofit. He released his first book, City of Rivals: Restoring the Glorious Mess of American Democracy, in September 2014. Mr. Grumet received a B.A. from Brown University and his J.D. from Harvard University.

Robert Traynham, Bipartisan Policy Center, VP for Communications

Robert Traynham is the Bipartisan Policy Center’s Vice President for Communications. Prior to working at BPC, mr. Traynham served as Washington, D.C. Bureau Chief for Comcast Networks, Senior Aide and Press Secretary for former Senator Rick Santorum, Deputy Chief of Staff and Communications Director for the Senate Republican Conference, and President of the U.S. Senate Press Secretaries Association. He received his B.A. in political science from Cheyney University and his masters in political communications from George Mason University. Mr. Traynham has been recognized by George Mason University with a Distinguished Alumni of the Year award and by Cheyney University as an alumnus of distinction.

Steve Bennett, Brookings Institution, Vice President and COO

Steven J. Bennett is vice president and chief operating officer of Brookings. In this role, he supervises the interaction between and among the Institution’s research programs, and between the research and non-research sides of Brookings, promoting collaboration and interdisciplinary work. He also oversees human resources, information technology, building operations and security, conference services, and the Brookings library. He received his bachelor’s degree from Colgate University and a master's in public policy from Georgetown University.
Strobe Talbott, Brookings Institution, President

Strobe Talbott is president of the Brookings Institution. Mr. Talbott, whose career spans journalism, government service, and academe, is an expert on U.S. foreign policy, with specialties on Europe, Russia, South Asia and nuclear arms control. As deputy secretary of state in the Clinton administration, Mr. Talbott was deeply involved in both the conduct of U.S. policy abroad and the management of executive branch relations with Congress. Most recently, he is the author of the sixth Brookings Essay, “Monnet’s Brandy and Europe’s Fate”.

Colin Robertson, Canadian Global Affairs Institute, Vice President

As Vice President and Fellow at the Canadian Global Affairs Institute, Colin Robertson heads their Ottawa operations. Mr. Robertson sits on a variety of boards, including the Conference of Defence Associations Institute, North American Research Partnership, Canada World Youth, North American Forum and the Sir Winston Churchill Society of Ottawa. He is an (Hon.) Captain in the Royal Canadian Navy attached to Strategic Communications. He writes a column on global affairs twice a month for the Globe and Mail. A career foreign service officer, he served as first Head of the Advocacy Secretariat and Minister at the Canadian Embassy in Washington and Consul General in Los Angeles, with previous assignments as Consul and Counsellor in Hong Kong and in New York at the UN and Consulate General.

William Burns, Carnegie Endowment for International Peace, President

William Burns is President of the Carnegie Endowment for International Peace, the oldest international affairs think tank in the United States. Ambassador Burns retired from the U.S. Foreign Service in 2014 after a thirty-three-year diplomatic career. He holds the highest rank in the Foreign Service, Career Ambassador, and is the second serving career diplomat in history to become Deputy Secretary of State. Prior to his tenure as Deputy Secretary, Ambassador Burns served as Under-secretary for Political Affairs, ambassador to Russia from to 2008, Assistant Secretary of State for Near Eastern affairs from 2001 to 2005, and ambassador to Jordan from 1998 to 2001 among other posts. Ambassador Burns speaks Russian, Arabic, and French, and he has been the recipient of three Presidential Distinguished Service Awards and a number of Department of State awards.

Tom Carver, Carnegie Endowment for International Peace, VP for Communications and Strategy

Tom Carver is Vice President for Communications and Strategy at the Carnegie Endowment for International Peace. He previously served as Senior Vice President at Chlopak, Leonard & Schechter, a Washington-based strategic communications consultancy. Prior to joining CLS in 2008, Mr. Carver headed the Washington office of Control Risks, one of the world’s leading political risk consultancies. A former award-winning journalist, he worked for the BBC from 1984 to 2004. He was honored by the National Academy of Television Arts and Sciences for his coverage of the September 11 crisis. Mr. Carver is author of the bestselling book, Where the Hell Have You Been?, an account of his father’s escape from POW camp in World War II.
David Boaz, Cato Institute, Executive Vice President

David Boaz is the Executive Vice President of the Cato Institute and has played a key role in the development of the Cato Institute and the libertarian movement. He is a provocative commentator and a leading authority on domestic issues such as education choice, drug legalization, the growth of government, and the rise of libertarianism. Mr. Boaz is the former editor of New Guard magazine and was executive director of the Council for a Competitive Economy prior to joining Cato in 1981. He is the author of *The Libertarian Mind* and the editor of *The Libertarian Reader* and the *Cato Handbook For Policymakers*.

Khristine Brookes, Cato Institute, Vice President for Communications

Khristine Brookes is the Vice President for Communications at the Cato Institute. Prior to joining the Cato Institute, Ms. Brookes worked for nine years at the Heritage Foundation as the Director of Media Relations. In this capacity, she focused on outreach to broadcast, print and online media outlets. Ms. Brookes earned her Bachelors of Science in communications from the University of Idaho.

Heather Curry, Cato Institute, Director of External Affairs

Heather Curry is the Director of External Affairs at the Cato Institute. Before joining Cato in 2012, Ms. Curry served as Director of Programs at the America’s Future Foundation, External Relations Manager and the Institute for Humane Studies, and Business Development Manager at C. H. Robinson Worldwide, Inc. She graduated from the University of San Diego with a B.A. in Political Science.

David Romley, Center for a New American Security, Senior Vice President

David Romley is the Senior Vice President at the Center for a New American Security where he leads the Center’s fundraising efforts, strategic partnerships, and the overall brand position. Prior to joining CNAS, he served as Vice President for Development and Partnerships at the German Marshall Fund of the United States (GMF) and as Vice President for Development and Communications at the United States Marine Corps’ Scholarship Foundation. He has additionally served 20 years in the United States Marine Corps in a variety of capacities, including as Pentagon spokesman and press attaché to the Secretary of Defense, senior Marine spokesman in both Afghanistan and Iraq, and as Director of Community Relations for the United States Marine Corps. Mr. Romley sits on the board of PSC Charities – a charity that builds homes for severely wounded military veterans. He holds a Master’s degree in communications and a Bachelor’s
Winnie Stachelberg, Center for American Progress, Executive Vice President for External Affairs

Winnie Stachelberg is the Executive Vice President for External Affairs at the Center for American Progress. Ms. Stachelberg is a member of CAP’s Executive Committee, helping to develop and drive the strategic direction of CAP’s multi-issue progressive agenda and sophisticated communications and outreach platform. She has helped launch CAP’s immigration program and continues to oversee the LGBT Research and Communications Project, gun-violence prevention work, the Half in Ten anti-poverty campaign, and Generation Progress. Prior to joining CAP, Ms. Stachelberg spent 11 years with the Human Rights Campaign, the nation’s largest LGBT civil rights organization, where she served as the first vice president of HRC’s foundation and as HRC’s political director. Before joining HRC, Ms. Stachelberg worked at the Office of Management and Budget formulating health policies. Ms. Stachelberg received a master’s from The George Washington University and a bachelor’s from Georgetown.

Bob Perciaspe, Center for Climate and Energy Solutions, President

Bob Perciaspe is President of the Center for Climate and Energy Solutions (C2ES), a leading, independent voice for practical policy and action to address our energy and climate challenges. Mr. Perciaspe has been an environmental policy leader in and outside government for more than 30 years, most recently as Deputy Administrator of the U.S. Environmental Protection Agency (EPA), where he oversaw stricter auto emissions standards and carbon emissions standards for power plants. Previously, he served as chief operating officer of the National Audubon Society, Secretary of the Environment for the state of Maryland, and as a senior planning official for the city of Baltimore.

Nancy Birdsall, Center for Global Development, President

Nancy Birdsall is the President of the Center for Global Development. Prior to working at CGD, she was Director of the Economic Reform Project at the Carnegie Endowment for International Peace. She has also served as the Executive Vice President of the Inter-American Development Bank and, before that, Director of the Policy Research Department at the World Bank. She is the author of numerous publications on labor markets, human resources, economic inequality, the relationship between income distribution and growth, and other development issues. She serves on various boards, including the Population Council, and is special adviser to the administrator of the United Nations Development Program.

Aaron Shull, Center for International Governance Innovation, Chief of Staff and General Counsel

Aaron Shull is CIGI’s Chief of Staff and General Counsel. Prior to joining CIGI, Aaron practised law for a number of organizations, focusing on international, regulatory and environmental law. He has taught courses at the University of Ottawa, Faculty of Law, and the Norman Paterson School of International Affairs and was previously a staff editor for the Columbia Journal of Transnational Law. Mr. Shull graduated from the University of Waterloo, placing first in his class as a departmental scholar, with a B.A. (honours) in history and political science. His keen interest in international affairs and political history led him to pursue a Master of Arts in international affairs at Carleton University’s Norman Paterson School of International Affairs, where he graduated with distinction. He concurrently pursued his LL.B. from the University of Ottawa, where he graduated cum laude with first class
Craig Cohen, Center for Strategic and International Studies, Executive VP

Craig Cohen is Executive Vice President at the Center for Strategic and International Studies (CSIS), a bipartisan think tank in Washington, D.C. In this role, he is responsible for overseeing and helping to achieve all aspects of the Center's strategic, programmatic, operational, outreach, fundraising, and financial goals, including recruitment of new program directors to CSIS. Previously, Mr. Cohen served as Vice President for research and programs, deputy chief of staff, and fellow in the International Security Program. He has served as editor of two anthologies of CSIS work, Global Forecast 2012 and Global Forecast 2013, as well as director of a project sponsored by the National Intelligence Council that produced the report Capacity and Resolve on Foreign Assessments of U.S. power. Prior to joining CSIS, he worked with the United Nations and nongovernmental organizations in Rwanda, Azerbaijan, Malawi, and the former Yugoslavia. He received a master's degree from the

Andrew H. Schwartz, Center for Strategic and International Studies, Senior VP for External Relations

As Senior Vice President for External Relations at CSIS, Andrew H. Schwartz is responsible for directing the Center's media relations, congressional relations, large scale events, publications, Web site, marketing, and other external relations matters. Prior to joining CSIS, Mr. Schwartz was a spokesman for the American Israel Public Affairs Committee (AIPAC), America's pro-Israel lobby. Before that, he was a producer for the Fox News Channel's Special Report with Brit Hume and subsequently served as a White House producer for the network. As a print journalist, Mr. Schwartz has written for the Washington Post, Washington Times, and various national newspapers and magazines. Mr. Schwartz holds a bachelor's in political science from Tulane University and a master's in broadcast journalism and public policy from The American University. He currently serves on the Board of Directors of the National Press Foundation, Dean's Advisory Board at Tulane University's School of Liberal Arts, Board of Visitors at the Texas Christian University Bob Schieffer College of Communication, and on the editorial board of The Washington Quarterly.

Daniel Hamilton, Center for Transatlantic Relations, Founding Director

Daniel S. Hamilton is the Austrian Marshall Plan Foundation Professor and Founding Director of the Center for Transatlantic Relations at the Paul H. Nitze School of Advanced International Studies (SAIS), Johns Hopkins University and Executive Director of the American Consortium for EU Studies. He has served as U.S. Deputy Assistant Secretary for European Affairs and Associate Director of the Policy Planning Staff for two U.S. Secretaries of State. His book Rule Makers or Rule Takers: Exploring the Transatlantic Trade and Investment Partnership (edited with Jacques Pelkmans) was ranked as the #1 Global Policy Study for 2015 in the University of Pennsylvania rankings. His most recent book is The Eastern Question: Russia, the West and Europe's Grey Zone.

Enrique Cardenas, Centro de Estudios Espinosa Yglesias, Executive Director

Enrique Cardenas is the Executive Director of the Centro de Estudios Espinosa Yglesias. Prior to joining the Center, Dr. Cardenas was a professor at the Instituto Tecnologico Autonomo de Mexico (where he also received his B.A. in economics), the Centro de Investigación y Docencia Económicas, Universidad de las Américas-Puebla, and Saint Antony's College at Oxford University. He has been awarded several honors, including first place National Prize for Economics. Dr. Cardenas earned his M.A. and PhD in economics at Yale University.
Ivo Daalder, Chicago Council on Global Affairs, President

Ivo H. Daalder has been President of the Chicago Council on Global Affairs since July 2013. Dr. Daalder has served as the Ambassador to the North Atlantic Treaty Organization, Director of European Affairs at the National Security Council staff, Senior Fellow in Foreign Policy Studies at the Brookings Institution, and Associate Professor at the University of Maryland's School of Public Policy, where he was also Director of Research at its Center for International and Security Studies. Ambassador Daalder currently serves on the board of UI Labs, on the leadership board of the chancellor of the University of Illinois at Chicago and on the Advisory Committee of the Secretary of State’s Strategic Dialogue with Civil Society, for which he also co-chairs the Global Cities Working Group. Ambassador Daalder was educated at Oxford and Georgetown Universities. He received his PhD in political science from the Massachusetts Institute of Technology.

Jia Wang, China Institute at the University of Alberta, Deputy Director

Jia Wang is the Deputy Director of the China Institute at the University of Alberta where she manages research, programs as well as government and media relations. Prior to joining the China Institute, Jia worked as a television news reporter, anchor and producer covering major political, business and cultural affairs for OMNI TV network from 2008 to early 2011. She also worked as a business consultant for Enbridge Pipeline Inc. and a conference interpreter for various business, government and educational agencies. Jia holds Bachelor of Laws (first class honours) from Peking University and pursued doctoral studies at the University of Toronto.

Claudia Calvin Venero, Consejo Mexicano de Asuntos Internacionales (COMEXI), Executive Director

Claudia Calvin-Venero is the Director General of the Mexican Council on Foreign Affairs (COMEXI) and founder of Mujeres Construyendo, a platform for bloggers in Latin America that empowers women through information and communication technologies. She has more than 18 years of experience as a public officer at both the federal and legislative levels. In the private sector, she has been a consultant for World Wildlife Fund (WWF) Mexico and has worked at the Mexican Bureau of the LA Times and the Miami Herald. Calvin has been a professor and lecturer at different institutions, including Universidad Iberoamericana (UIA), Universidad de las Americas (UDLA), Instituto Tecnológico Autónomo de Mexico (ITAM), Universidad Autónoma de Querétaro and Centro de Estudios del Ejército y la Fuerza Armada. Dr. Calvin-Venero was recently named Civil Society Adviser for UN Women in Mexico. She received her doctorate in political science from the Latin-American Faculty of Social Sciences (FLACSO), her master's in international journalism from the University of Southern California, and her bachelor's in international relations from the National Autonomous University of Mexico (UNAM).

Cameron Munter, East West Institute, President and CEO

Ambassador Cameron Munter, President and CEO of the East West Institute. He has served as U.S. Ambassador to Pakistan, Ambassador to Serbia, Deputy Chief of Mission in Prague, Warsaw, and Baghdad, and Director for Central Europe at the National Security Council, among other positions. Dr. Munter has taught at Columbia University School of Law, was a Professor of International Relations at Pomona College, and a Fellow at the Kennedy School of Government at Harvard University. Dr. Munter graduated magna cum laude from Cornell University and earned a doctorate in Modern European History from Johns Hopkins University.
Camilla Bausch, Ecologic Institute, Director

For over ten years, Camilla Bausch has worked as a researcher, consultant, and lecturer in the fields of environmental, climate, and energy policy. She has acted extensively on legal and institutional issues in the context of international climate protection, and she was part of the German Delegation to the UN climate negotiations. Moreover, she was active in the introduction and reform of the emissions trading system in Germany, as well as ongoing developments of energy law. Dr. Bausch is Associate Editor of the journal Carbon & Climate Law Review and regularly teaches courses for Duke University. Prior to working at Ecologic Institute, Dr. Bausch was a management consultant for the Boston Consulting Group.

Max Gruenig, Ecologic Institute, President

Max Gruenig is the President of Ecologic Institute US and has been with Ecologic Institute since 2007. His work focuses on sustainable development in the energy and transport sector, as well as urban sustainability and resilient cities. In particular, he is leading the efforts by Ecologic Institute in the Emerging Leaders in Environmental and Energy Policy Network (ELEEP). He is also coordinating the Post-Carbon Cities of Tomorrow (POCACITO in the US) and POCACITO in Germany and the European research project Post-Carbon Cities in Europe: A Long-Term Outlook (POCACITO). In 2004, Max Gruenig received his degree in economics from the Humboldt-Universität zu Berlin (HU Berlin, Germany). Max Gruenig has lived and worked in Germany, the United States, Iceland, and Japan. He is a founding member of the European Institute for Sustainable Transport (EURIST), a member of the sustainability advisory board for NaturEnergiePlus and a member of the Consumer Research Network run by the German Federal Ministry for Justice and Consumer Protection (BMJV).

José Luis Chicoma, Ethos Public Policy Lab, Director General

José Luis Chicoma is the Director General of Ethos Public Policy Lab, a Mexican think tank. He received his master's of public policy from Harvard University and his bachelor's in Economics from Universidad del Pacífico. He has had an illustrious career in the public sector as vice minister for SME's and Industries, export director of PROMPERU, advisor to the Minister of Foreign Trade and Tourism, and advisor to the National Competitiveness Board of Peru. He has also been a consultant for the Inter-American Development Bank, professor in the most prestigious universities in Peru, and a columnist in various Latin American magazines. Mr. Chicoma was named one of "25 professionals under 45 that will change the economy of Peru" by the magazine Semana Económica.

Alan Luxenberg, Foreign Policy Research Institute, President

Alan Luxenberg is the President of the Foreign Policy Research Institute. The author of two books for high school students, he founded FPRI's Marvin Wachman Center for Civic and International Literacy in 1990. He is responsible for orchestrating collaborations with numerous universities, museums, and other nonprofits. He serves on the board of the Global Philadelphia Association, a consortium of internationally oriented organizations in Philadelphia, and was chairman of Forum International, a predecessor consortium. He has also served on the boards of the World Affairs Council of Philadelphia, Congregation Adath Jeshurun (Elkins Park), and Auerbach Central Agency for Jewish Education. He received a B.A. in psychology from the University of Pennsylvania, where he was a Benjamin Franklin Scholar, and an M.A. in history from Temple University, where he was a Russell Conwell Fellow.
Niels Veldhuis, Fraser Institute, President

Niels Veldhuis is president of the Fraser Institute, Canada’s top ranked think-tank and among the top 20 globally, according to the University of Pennsylvania’s Global Go To Think Tanks Report. He has written six books and more than 50 peer-reviewed studies on a wide range of economic topics. In 2011, he was awarded (along with his co-authors) the prestigious Sir Antony Fisher International Memorial Award for the best-selling book, The Canadian Century. Mr. Veldhuis is in high demand for his opinions and perspectives on major economic and social issues. In 2011, he led a discussion between former U.S. presidents Bill Clinton and George W. Bush at the Surrey Economic Forum. Mr. Veldhuis was named one of Vancouver’s Top 40 under 40 by Business in Vancouver (2010) and is a member of the Young Presidents Organization (YPO).

Daniel Calingaert, Freedom House, Executive Vice President

Daniel Calingaert is Executive Vice President at Freedom House. He contributes frequently to policy and media discussions on democracy issues including internet freedom, elections, authoritarian regimes, and democracy assistance. He has taught at Georgetown University’s Master of Arts (M.A.) Program in Democracy and Governance, The Johns Hopkins University's School of Advanced International Studies, and American University’s School of Public Affairs. Prior to joining Freedom House, Mr. Calingaert was associate director of American University’s Center for Democracy and Election Management, associate director of the Commission on Federal Election Reform, and director for Asia and, before that, deputy director for Eastern Europe at the International Republican Institute. He graduated with highest honors in international relations from Tufts University and earned his master’s and doctorate from Oxford University.

Regina Ganem, Fundar Center for Analysis and Research, Institutional Development

Regina Ganem works in Institutional Development at the Center for Analysis and Research at Fundar. She has a degree in International Relations from the Universidad Iberoamericana. Co-founder of the Soy Migrante, Ms. Ganem has completed internships at the Ministry of Foreign Affairs at the Dirección General de Derechos Humanos. She is a volunteer organization of Colonias de Vacaciones I.A.P.

Karen Donfried, German Marshall Fund, President

Karen Donfried, President of The German Marshall Fund of the United States, is a member of the Council on Foreign Relations, Vice Chair of the World Economic Forum’s Global Agenda Council on the United States, and a member of U.S. Secretary of State John Kerry’s Foreign Affairs Advisory Board. Before assuming this role in April 2014, she was the Special Assistant to the President and Senior Director for European Affairs on the National Security Council at the White House. She has also served as the National Intelligence Officer for Europe on the National Intelligence Council and as a European specialist at the Congressional Research Service.
Jim DeMint, Heritage Foundation, President

As President of The Heritage Foundation, Jim DeMint helps the conservative movement understand how Americans from all walks of life perceive public policy issues and better communicate conservative ideas and solutions. In 1983, after working 10 years in the research, advertising and marketing business, he started the DeMint Group, a Greenville-based marketing research and strategic planning business. Furthermore, he ran the DeMint Group until 1998, when he was elected as a Republican to the first of three terms in the U.S. House of Representatives. He was elected to the U.S. Senate in 2004, the 55th to serve from South Carolina. Mr. DeMint holds a B.A. from Tennessee University and an MBA from Clemson University.

Lee Edwards, Heritage Foundation, Distinguished Fellow in Conservative Thought

Lee Edwards, leading historian of American conservatism, has authored or edited 25 books over the course of his distinguished career. His awards and honors include the Order of Merit of the Republic of Hungary, the Millennium Star of Lithuania, the Cross of Terra Mariana of Estonia, the Friendship Medal of Diplomacy from the Republic of China (Taiwan), the John Ashbrook Award, the Reed Irvine Media in Accuracy Award, Legend of YAF from Young America's Foundation, and the Walter Judd Freedom Award. Dr. Edwards also is adjunct professor of politics at the Catholic University of America and chairman of a foundation that dedicated the Victims of Communism Memorial in Washington, D.C. He holds a B.A. in English from Duke University, a doctor of humane letters from Grove City College, and a doctorate in world politics from Catholic University.

Michael Franc, Hoover Institution, Director of DC Programs

As Director of DC programs, Michael Franc oversees research and outreach initiatives to promote ideas and scholarship in our nation's capital. He is also a research fellow at Hoover. Prior to joining Hoover, Mr. Franc served as Policy Director and Counsel for House Majority Leader Kevin McCarthy. He also served as the Vice President of government relations for the Heritage Foundation from 1997-2013. Mr. Franc has been Communications Director for former House Majority Leader Dick Armey (R-TX), worked for the U.S. Department of Education and the Office of National Drug Control Policy, and was a regular contributor to The National Review Online among other publications. Mr. Franc holds a BA from Yale University and a JD from Georgetown University.

Ken Weinstein, Hudson Institute, President and CEO

Kenneth R. Weinstein is President and Chief Executive Officer of Hudson Institute. He joined the Institute in 1991, and was appointed CEO in June 2005. Weinstein was named President and CEO in March 2011. A political theorist by training whose academic work focuses on the early Enlightenment, Weinstein has written widely on international affairs for leading publications in the United States, Europe, and Asia. He serves by presidential appointment and Senate confirmation as a member of the Broadcasting Board of Governors, the oversight body for U.S. government civilian international media, including the Voice of America and Radio Free Europe/Radio Liberty.
Sarah Margon, Human Rights Watch, Washington Director

Sarah Margon is the Washington Director at Human Rights Watch. Prior to joining Human Rights Watch, Ms. Margon was associate director of sustainable security and peacebuilding at the Center for American Progress, where she researched and wrote on a wide range of issues including human rights, foreign aid, good governance, and global conflicts and crises. She also served as senior foreign policy advisor to Senator Russ Feingold (D-WI) and as staff director to the Senate Foreign Relations Subcommittee on African Affairs. Margon has also worked as a senior policy advisor for Oxfam America and at George Soros' Open Society Institute. A term member at the Council on Foreign Relations, she holds a graduate degree from Georgetown University's Walsh School of Foreign Service and an undergraduate degree from Wesleyan University.

David J. Theroux, Independent Institute, Founder, President and CEO

David J. Theroux is Founder, President and Chief Executive Officer of The Independent Institute and Publisher of The Independent Review. He received his B.S., A.B., and M.S. from the University of California, Berkeley, and his M.B.A. from the University of Chicago. Books produced by Mr. Theroux have been the recipients of the Eric Hoffer Book Award Grand Prize, Templeton Freedom Award, two Mencken Awards for Best Book, seven Sir Antony Fisher International Memorial Awards for Best Book, two Benjamin Franklin Awards, four Independent Publisher Book Awards, Peter Shaw Memorial Award, and three Choice Magazine Awards for Outstanding Book. He is Founder and President of the C.S. Lewis Society of California, and he was founding Vice President and Director of Academic Affairs for the Cato Institute and founding President of the Pacific Research Institute for Public Policy.

Simone Lucatello, Instituto Mora, Director of the Liaison Office

Simone Lucatello is the Director of the Liaison Office at Instituto Mora, Mexico City. Having earned his MSc in International Relations from the London School of Economics and Political Science, he went on to receive his PhD in Analysis and Governance of Sustainable Development at the International University of Venice, Italy. His research topics deal with environmental sustainability, climate change, disaster risk reduction and security in the Americas. Most recently, he served as principal consultant for the Inter-American Development Bank and for the Office of the United Nations Office on Drugs and Crime for Mexico, Central America, and the Caribbean. Dr. Lucatello has coordinated several anthologies and is author of publications in English, Spanish and Italian.

Michael Shifter, Inter-American Dialogue, President

Michael Shifter, President of the Inter-American Dialogue, writes and talks widely on US-Latin American relations and hemispheric affairs. His recent articles have appeared in The New York Times, Foreign Affairs, Foreign Policy, Current History, The Washington Post, The Los Angeles Times, Miami Herald, Journal of Democracy, Harvard International Review and other publications. Since 1993, he has also been adjunct professor at Georgetown University's School of Foreign Service, where he teaches Latin American politics. Prior to joining the Dialogue, Shifter directed the Latin American and Caribbean program at the National Endowment for Democracy and, before that, the Ford Foundation's governance and human rights program in the Andean region and Southern Cone. Mr. Shifter is a member of the Council on Foreign Relations and the Latin American Studies Association. He graduated Phi Beta Kappa and Summa Cum Laude from Oberlin College and holds a MA in sociology from Harvard University, where he taught Latin American development and politics for four years.
Lynn Wagner, International Institute for Sustainable Development, Senior Manager

Lynn Wagner, Senior Manager of IIID’s Knowledge Management Program, supervises IIID’s online Policy & Practice knowledge platform, which tracks events and publications and offers commentary related to the international sustainable development agenda. She co-edited, with Pamela Chasek, *The Roads from Rio: Lessons Learned from Twenty Years of Multilateral Environmental Negotiations* (2012) and authored *Problem-Solving and Bargaining in International Negotiations* (2008), in addition to numerous journal articles and book chapters.

Joe Barnes, James A. Baker III Institute for Public Policy at Rice University, Bonner Means Fellow

Joe Barnes is the Bonner Means Fellow at the Baker Institute and Faculty Advisor to the Baker Institute Student Forum. Since coming to Rice University in 1995, he has written extensively on international economics with a focus on the geopolitics of energy. From 1979 to 1993, he was a career diplomat with the U.S. State Department, serving in Europe, Africa, the Middle East and South Asia. His last assignment in the State Department was with the Policy Planning Staff. Barnes is a graduate of Princeton University.

Andres Macias, Joint Center for Political and Economics Studies, Public Policy Fellow

Andrés Macías is currently the Public Policy Fellow at the Joint Center for Political and Economic Studies. He graduated Magna Cum Laude from the University of Maryland, Baltimore County with a Bachelor of Arts in political science and a minor in history. While at UMBC, Andrés participated in the Ronald E. McNair Post-Baccalaureate Achievement Program. He has conducted research on the growing Latino constituency in the United States and is eager to continue and expand his research at the graduate level in the near future. Mr. Macias is originally from Bogota, Colombia.

Spencer Overton, Joint Center for Political and Economic Studies, President

Spencer Overton is the President of the Joint Center for Political and Economic Studies. The Joint Center—founded in 1970 to provide policy support to black elected officials—faced a fiscal crisis when Spencer became the leader in early 2014. He spent 18 months resolving these challenges. The Joint Center is now debt-free and growing, and under Spencer’s leadership has restarted programming that provides research and policy options to elected officials of color. Spencer is also a tenured Professor of Law at George Washington University, author of the book *Stealing Democracy: The New Politics of Voter Suppression*, and the former Principal Deputy Assistant Attorney General at the Office of Legal Policy (the “think tank” of U.S. Department of Justice). Spencer is an honors graduate of both Hampton University and Harvard Law School, he clerked for U.S. Court of Appeals Judge Damon J. Keith, and he practiced law at Debevoise & Plimpton.

Kyla Cham, Mackenzie Institute, General Manager

Kyla Cham is the General Manager at the Mackenzie Institute. Before this, she was a Research Fellow at the Mackenzie Institute and a Security Analyst for Horizon Intelligence. She has worked at the NATO Defense College in Rome, the Atlantic Treaty Association in Brussels, and the NATO Association of Canada in Toronto, and she has also consulted on government affairs in Canberra and Manila. After earning a Bachelor of Arts (Honours) degree in Political Studies and Sociology from Queen’s University in Kingston, Ms. Cham went on to graduate with a Master of Strategic Affairs and a Master of Diplomacy from the Australian National University.
Leigh Harrington, Manhattan Institute, VP of Communications and Marketing

Leigh Harrington is the Vice President of Communications and Marketing at the Manhattan Institute. Prior to this position, Ms. Harrington was the Director of Media Relations at the Mercatus Center, Broadcast Director at the Cato Institute, Radio News Producer at Washington Post Radio, Producer at the McLaughlin Group, and Associate Producer at Fox News Channel. Ms. Harrington earned her B.A. in Communication and Media Studies from Villanova University.

Vanessa Mendoza, Manhattan Institute, Executive Vice President

Vanessa Mendoza is the Executive Vice President of the Manhattan Institute. Prior to this position, she has served as Vice President of Development, Director of Development, and Policy Specialist for the Manhattan Institute. Ms. Mendoza graduated from New York University with a B.A. in political science and history, and she earned her J.D. from Fordham University School of Law.

Kurt Volker, McCain Institute for International Leadership, Executive Director

Ambassador Kurt Volker is a leading expert in U.S. foreign and national security policy with some 30 years of experience in a variety of government, academic, and private sector capacities. Ambassador Volker serves as Executive Director of The McCain Institute for International Leadership, a part of Arizona State University based in Washington, DC. He is also a non-resident Senior Fellow at the Center for Transatlantic Relations at Johns Hopkins University's School of Advanced International Studies, a Senior Advisor at the Atlantic Council, and a Trustee of IAU College in Aix-en-Provence, France. He is a consultant to international business, a member of the Board of Directors of Capital Guardian Funds Trust, and had previously served as Managing Director—International for BGR Group. He has taught Transatlantic Relations at The George Washington University Elliott School of International Affairs.

Matt Cooke, McKinsey Global Institute, Director of External Relations

Matt Cooke is the Director of External Relations for the McKinsey Global Institute. Until June 2012 he was Social & Economic Investment Director at the national responsible business charity Business in the Community. He has served as second-term directly elected Councillor having previously held Cabinet portfolios for Regeneration, Communities and Communications and majority Chief Whip. He has also served Chair of the Alexandra Palace Charitable Trust and is currently Chairman of the Board of its Trading Company APTL.

Peter Reid, McKinsey Global Institute, North America Director of External Relations

Peter Reid is the North America Director of External Relations for the McKinsey Global Institute. His extensive background in communications includes being Director of Global Communications for Deloitte, Vice President for Strategic Communications and Media Relations for the Woodrow Wilson Center International Center for Scholars, Vice President of Strategy and External Relations for the Carnegie Endowment for International Peace, and Deputy Director for Communications and Spokesman for the UK Foreign Office. He was educated at the University of East Anglia and Methodist College Belfast.
Claire Kaiser, McLarty Associates, Director for Strategic Initiatives

Claire Kaiser, Director for Strategic Initiatives, supports the firm’s leadership in matters of strategic planning and outreach, and is also a member of the Europe and Eurasia practice. Dr. Kaiser has been the State Department Title VIII Research Fellow in Georgia, as well as election observer for the Organization for Security and Cooperation in Europe. Dr. Kaiser returns to McLarty Associates after previously working as an assistant in McLarty’s Global Strategies group. Dr. Kaiser earned a Ph.D. in modern Russian history at the University of Pennsylvania; and an M.A. in Eurasian, Russian, and Eastern European studies and a B.S. in foreign service from Georgetown University’s Walsh School of Foreign Service. She is a member of the Eurasia Foundation’s Young Professionals Network and the Association for Slavic, East European, and Eurasian Studies (ASEEES). She speaks Russian and Georgian and reads German and Ukrainian.

Daniel Rothschild, Mercatus Center at George Mason University, Executive Director

Daniel M. Rothschild is Executive Director of the Mercatus Center at George Mason University. He has also been Director of State Projects and a senior fellow with the R Street Institute and Director of External Affairs and Coalitions at the American Enterprise Institute. He was a 2012-13 National Review Institute Washington fellow. Mr. Rothschild has a bachelor’s degree from Grinnell College, a master’s degree from the University of Manchester, and a master’s degree in public policy from the Gerald R. Ford School of Public Policy at the University of Michigan.

Manuel Molano, Mexican Institute for Competitiveness (IMCO), Deputy Director General

Manuel Molano is the IMCO Deputy Director General. He has produced work in collaboration with the Inter-American Development Bank and the World Bank. He has previously served as Director of Economic Analysis at SAGARPA and CEO of FICO. He participates in the Board of Directors of HR Ratings, Mexican rating agency risk and market leader. He has an economics degree from the Autonomous Technological Institute of Mexico (ITAM) and masters from the Imperial College of London. In 1998, Mr. Molano won the prestigious Banamex Economics Prize for his work in estimating the demand for labor in specific industries.

Edna Jaime, Mexico Evalua, Director General

Edna Jaime is the founder and CEO of Mexico Evalua, organization dedicated to the analysis, monitoring and evaluation of public policies in the area of public safety and government spending. Previously she was Director of the Research Center for Development, CIDAC. She holds a BA in Political Science from the Autonomous Technological Institute of Mexico. Ms. Jaime currently publishes a weekly article in the newspaper Excelsior.
Michael Fix, Migration Policy Institute, President

Michael Fix is President of the Migration Policy Institute, a position he assumed in July 2014 after serving as CEO and Director of Studies. He joined MPI in 2005, and was previously Senior Vice President and Co-Director of MPI’s National Center on Immigrant Integration Policy. Prior to joining MPI, Mr. Fix was Director of Immigration Studies at the Urban Institute in Washington, DC, where his focus was on immigration and integration policy, race and the measurement of discrimination, and federalism. Mr. Fix serves on the board of MPI Europe and is a Policy Fellow with IZA in Bonn, Germany. Mr. Fix received a JD from the University of Virginia and a bachelor of the arts degree from Princeton University. He did additional graduate work at the London School of Economics.

Michelle Mittelstadt, Migration Policy Institute, Director of Communications and Public Affairs

Michelle Mittelstadt is MPI’s Director of Communications and Public Affairs as well as Director of Communications for MPI Europe. A veteran journalist, she joined MPI after covering immigration policy, Congress, and border-related issues in the Washington bureaus of The Associated Press, The Dallas Morning News, and the Houston Chronicle. Prior to coming to Washington, Ms. Mittelstadt was an editor with The Associated Press in Dallas and managing editor of The Courier Herald in Dublin, Ga. She holds a bachelor’s degree in journalism with a concentration in global studies from the University of Georgia.

Eric Young, National Opinion Research Center, Senior External Affairs Manager

Eric Young is the Senior External Affairs Manager at the National Opinion Research Center at the University of Chicago. He has also served as Deputy Director of Communications and Press Secretary for the Climate Reality Project, Senior Press Secretary for Climate and Energy for the National Resources Defense Council, Deputy Director of Communications for the National Environmental Trust, and Press Secretary for the Union of Concerned Scientists. He received his B.A. in English and M.A. in Political Science from Virginia Polytechnic Institute and State University.

Mark Schmitt, New America, Director of Studies and Director of the Program on Political Reform

Mark Schmitt is Director of Studies and Director of the Program on Political Reform at New America. He has been a regular contributor to the New York Times during the 2016 campaign cycle. He has written extensively on money in politics, budget and tax issues, and the role of ideas in public life. From 2008 to 2011, Schmitt was Executive Editor of The American Prospect. During his tenure, the Prospect won numerous awards, including the Utne Reader award for best political magazine. He has served as a senior fellow at the Roosevelt Institute, Director of the Governance and Public Policy program at the Open Society Foundations, and a speechwriter and later policy director to Senator Bill Bradley. Mr. Schmitt graduated from Yale University.
Adam Posen, Peterson Institute for International Economics, President

Adam Posen is the President of the Peterson Institute for International Economics. Prior to joining Peterson, Dr. Posen, by appointment of the UK Chancellor of the Exchequer, served for three years as an external voting member of the Bank of England's rate-setting Monetary Policy Committee. He has additionally consulted for the UK Cabinet Office on the successful London G-20 Summit of 2009, and he has been the recipient of major grants and research fellowships from the American Academy in Berlin, the Bank of England, the Brookings Institution, the Centre on International Governance Innovation, the European Commission, the Ford Foundation, the Sloan Foundation, and the US National Science Foundation. Dr. Posen received his PhD and BA from Harvard University.

Steven Weisman, Peterson Institute for International Economics, VP for Publications and Communications

Steven Weisman, Vice President for Publications and Communications, joined the Peterson Institute in 2008. Previously, he has served as the Chief International Economics Correspondent of the New York Times, a member of the editorial board of the Times, Chief Diplomatic Correspondent—and won the Edward Weintal Prize in 2004 for his reporting on diplomacy and international affairs, awarded by the Walsh School of Foreign Service at Georgetown University—Deputy Foreign Editor, and Senior White House Correspondent. He has earned a Silurian Society Award (1975) and the Sidney Hillman Award (2003) for the book that most advances the cause of social justice.

Michael Dimock, Pew Research Center, President

Michael Dimock, President of Pew Research Center, oversees the center's operations and research agenda, including research on politics, religion, demographics, media, technology, and international issues. A frequent commentator on public opinion polling for major media organizations, he is also a regular election night analyst on NPR, and has appeared as a survey analyst on PBS NewsHour, Fox News, NBC, CBS, CNN, C-SPAN and MSNBC, among other broadcast outlets. Prior to joining Pew Research Center, Dr. Dimock was a political science professor at North Carolina State University in Raleigh, N.C. Dr. Dimock received his Ph.D. in political science from the University of California-San Diego and his B.A. in political science from the University of Houston.

Winfield Boerckel, RAND Corporation, VP of the Office of External Affairs

As Vice President of the Office of External Affairs, Win Boerckel works to maximize RAND's public policy impact. By managing a diverse set of teams throughout RAND—from writers to community relations to social media—Boerckel ensures that the think tank has a strong and meaningful presence in Washington and beyond. Previous positions include being the director of congressional relations at RAND and being a staffer in the House and Senate (including Chief of Staff). Notably, he has received the President's Choice Award, RAND's highest honor. Mr. Boerckel graduated with a B.A. in English from Kenyon College, cum laude.
Kent Calder, Reischauer Center for East Asian Studies (SAIS), Director

Kent Calder is both the Director of the Reischauer Center for East Asian Studies and Johns Hopkins SAIS in Washington, D.C. and Director of Japan Studies. He has been a part of SAIS since 2003, and in 2014 he was awarded the Order of the Rising Sun, Gold Rays with Neck Ribbon. After earning his PhD from Harvard University in 1979, he became the first Executive Director of Harvard’s Program on U.S.-Japan Relations, served as the Japan Chair at the Center for Strategic and International Studies, been the Special Advisor to the U.S. Ambassador to Japan, and taught for two decades at Princeton University. His most recent work is The US, Japan, and the Gulf Region, published August 2015.

Molly K. Macauley, Resources for the Future, VP for Research and Senior Fellow

Molly K. Macauley is Vice President for Research and Senior Fellow with Resources for the Future. Dr. Macauley frequently testifies before Congress, and she serves on national level committees and panels including the Committee on Earth Science and Applications from Space of the National Research Council’s Space Studies Board, the Board of Advisors for the Thomas Jefferson Public Policy Program at the College of William and Mary, the Science Advisory Board of the National Oceanic and Space Administration, and the Earth Science Applications Advisory Group of the National Aeronautics and Space Administration. She was selected as a "Rising Star" by the National Space Society, has been elected to membership in the International Academy of Astronautics, and has received awards for her work from NASA and the Federal Aviation Administration. She has also been a visiting professor in the Department of Economics at Johns Hopkins University. She received her Ph.D. and master's degrees in economics from The Johns Hopkins University and her undergraduate degree in economics from The College of William and Mary.

Phil Sharp, Resources for the Future, President

Phil Sharp, President of Resources for the Future, currently serves on the board of directors of Duke Energy and the Energy Foundation, as well as on the External Advisory Board of the MIT Energy Initiative. He has previously served in the U.S. House of Representatives, on the faculty of Harvard University’s Kennedy School of Government, and as Director of the university’s Institute of Politics. During his congressional tenure from 1975 to 1995, he was deeply involved in energy and environmental issues. He was a member of the Blue Ribbon Commission on America’s Nuclear Future and The National Academies’ Committee on America’s Climate Choices, and he was Congressional Chair of the National Commission on Energy Policy and Vice Chair for policy of the National Petroleum Council’s Prudent Development study. Sharp has a Ph.D. in government from Georgetown University.

Brian Finlay, Stimson Center, President and CEO

Brian Finlay is the President and CEO at Stimson, as well as an Adjunct Instructor in the School of International Service at American University in Washington. Prior to joining Stimson, Finlay served as Executive Director of a Washington-based lobbying initiative focused on counterterrorism issues, a researcher at the Brookings Institution, and a program officer at the Century Foundation. He was a project manager for the Laboratory Center for Disease Control/Health Canada, and worked with the Department of Foreign Affairs and International Trade. He Chairs the Board of Directors of IMMAP, serves on the Advisory Board of Black Market Watch, and sits on the Editorial Board of Global Security. Finlay holds an M.A. from the Norman Patterson School of International Affairs at Carleton University, a graduate diploma from the School of Advanced International Studies, the Johns Hopkins University and an honors B.A. from the University of Western Ontario.
James McGann, Think Tanks and Civil Societies Program, Director

James G. McGann, Ph.D. is a senior lecturer of International Studies at the Lauder Institute and director of the Think Tanks and Civil Societies Program at the University of Pennsylvania. Prior to assuming his current post, Dr. McGann was the assistant director of the International Relations Program and a professor of international relations at the University of Pennsylvania. He has served as a senior fellow and director of the Think Tanks and Foreign Policy Program at the Foreign Policy Research Institute in Philadelphia since 1989. For the last 25 years he has served as president of McGann Associates, a program and management consulting firm specializing in the challenges facing think tanks, policymakers, international organizations and philanthropic institutions. Dr. McGann is the creator and editor of the annual Global Go To Think Tank Index.

Michael Breen, Truman Center, President and CEO

In addition to being the President and CEO of the Truman Center, Michael Breen also serves on the Iraqi Refugee Assistance Project board (which he cofounded) and the Board of Yellow Ribbons United. Breen, a decorated former army officer, has clerked in the Office of White House Counsel, testified before Congress, assisted in the confirmation of Associate Justice Sonia Sotomayor, and had his commentary published in national press. Moreover, he knows Russian and has worked as an ice climbing instructor. Breen graduated from Dartmouth with a B.A. in Government and later attained a J.D. from Yale Law School.

Nancy Lindborg, United States Institute of Peace, President

Nancy Lindborg is the President of the United States Institute of Peace. Prior to joining USIP, she served as the assistant administrator for the Bureau for Democracy, Conflict and Humanitarian Assistance at USAID. Before that, she was President of Mercy Corps, where she spent 14 years helping to grow the organization. Ms. Lindborg has held a number of leadership and board positions, including Co-president of the Board of Directors for the U.S. Global Leadership Coalition, Founder and board member of the National Committee on North Korea, and Chair of the Sphere Management Committee. She is a member of Council on Foreign Relations.

Bridget Lowell, Urban Institute, VP for Strategic Communications and Outreach

As Vice President for Strategic Communication and Outreach, Bridget Lowell oversees the Urban Institute’s effort to boost the visibility and accessibility of its research with innovative communications strategies, digital platforms and features, and engagement approaches with new audiences. Before joining Urban, Ms. Lowell served as Director of Strategic Communications for several organizations, including The Nature Conservancy. Ms. Lowell has also worked as a communications director for a senior member of Congress and as an on-air television news reporter. She graduated from Cornell University.

Sarah Wartell, Urban Institute, President

Sarah Wartell is the third President of the Urban Institute. Previously, Ms. Wartell has been Deputy Assistant to the President for Economic Policy and Deputy Director of the National Economic Council, and advisor at the US Department of Housing and Urban Development, and co-founder and Chief Operating Officer the Center for American Progress. Ms. Wartell currently serves on the boards of the Low Income Investment Fund, Center for Law and Social Policy, and Center for Urban Science and Progress at New York University. She is also a Penn Institute for Urban Research Scholar. Wartell has an AB degree with honors in urban affairs from Princeton University’s Woodrow Wilson School of Public and International Affairs and a JD degree from Yale Law School. In 2012 she was named a “Woman of Influence” by HousingWire.
Jane Harman, Woodrow Wilson Center, President, Director, and CEO

Jane Harman is the Director, President, and CEO of the Woodrow Wilson Center. During her nine terms in Congress, she served on all the major security committees: six years on Armed Services, eight years on Intelligence, and eight on Homeland Security. She received the Defense Department Medal for Distinguished Service in 1998, the CIA Seal Medal in 2007, and the CIA Director's Award and the Director of National Intelligence Distinguished Public Service Medal in 2011. She is a member of the Defense Policy Board, State Department Foreign Policy Board, the Director of National Intelligence’s Senior Advisory Group, and the Homeland Security Advisory Committee. Ms. Harman is a magna cum laude graduate of Smith College and Harvard Law School. Prior to serving in Congress, she was a top aide in the United States Senate, Deputy Cabinet Secretary to President Jimmy Carter, Special Counsel to the Department of Defense, and in private law practice.

Andrew Selee, Woodrow Wilson Center, Executive Vice President

Andrew Selee was named Executive Vice President of the Wilson Center in January 2014. He was the founding director the Center’s Mexico Institute from 2003-12. He is an adjunct professor of Government at Johns Hopkins University and of International Affairs at The George Washington University, and he has been a visiting professor at El Colegio de Mexico. Mr. Selee has written extensively on U.S.-Mexico relations, Mexican politics, U.S. immigration policy, organized crime, and democracy in Latin America. He is also co-director of the Regional Migration Study Group, convened by the Migration Policy Institute and the Wilson Center, and was a member of Council on Foreign Relations' Task Force on Immigration.

Andrew Steer, World Resources Institute, President and CEO

Andrew Steer is the President and CEO of the World Resources Institute. Previously, Dr. Steer has served as Special Envoy for Climate Change at the World Bank (among other senior positions) and as Director General at the UK Department of International Development in London. He sits on the Executive Board of the UN Secretary General’s Sustainable Energy For All initiative, is Co-Chair of the World Economic Forum’s Global Agenda Council on Natural Capital, and is a member of the China Council for International Cooperation on Environment and Development, the Leadership Council of the Sustainable Development Solutions Network, and IKEA’s People and Planet Positive Advisory Group. Andrew received his PhD in economics from the University of Pennsylvania.

Lawrence MacDonald, World Resources Institute, VP for Communications

Lawrence MacDonald is the Vice President for Communications at the World Resources Institute. Prior to joining WRI, Mr. MacDonald worked for 10 years at the Center for Global Development. He has also served as a senior communications officer at the World Bank. Lawrence is a former University of Michigan Journalism Fellow who earned a BA in East Asian Studies at the University of California at Santa Barbara.

Christine Zülow, Ethos Public Policy Lab, Senior Legal Researcher

Master of Laws (LL.M.) from University of Copenhagen and Master of Laws (LL.M.) from UC Berkeley School of Law with a specialization in international law focused on human rights and economic development. Experience with research and analysis of legal frameworks, public policies and transparency, leading advocacy initiatives and projects from Berkeley Public Policy Lab, Christine focuses on Sustainable Investment, Social Impact Bonds, Inclusive Innovation, Public Private Partnerships and other innovative instruments to improve results and impact of social, economic and environmental policies in Mexico.
Kimberly Churches, Brookings Institution, Managing Director

As Managing Director at Brookings, Kimberly Churches provides strategy and vision, leadership and guidance to the President and the Institution, and serves as the catalyst for enabling the Institution to achieve its financial goals. She also serves as the Chief Development Officer, overseeing all fundraising efforts institution-wide and leading the institution's Second Century Campaign. Additionally, Kim serves as the Secretary for the Board of Trustees.

Before joining Brookings in August 2011, Kim was Associate Vice Chancellor for Development at the University of Denver. Ms. Churches has had leadership roles with the Association of Fundraising Professionals (AFP) since 1997—both locally and internationally—serving as the international chair for Education/Training and the Committee on Directorship for AFP International, and as past president of the Fort Lauderdale/Broward Chapter of the AFP, as well as the curriculum chair for the Emerging Leaders in Development year-long program in Colorado.

William Galston, Brookings Institution, Senior Fellow

William A. Galston holds the Ezra K. Zilkha Chair in the Brookings Institution's Governance Studies Program, where he serves as a senior fellow. A former policy advisor to President Clinton and presidential candidates, Galston is an expert on domestic policy, political campaigns, and elections. He is also College Park Professor at the University of Maryland. Prior to January 2006, he was Saul Stern Professor and Acting Dean at the School of Public Policy, University of Maryland, director of the Institute for Philosophy and Public Policy, founding director of the Center for Information and Research on Civic Learning and Engagement (CIRCLE), and executive director of the National Commission on Civic Renewal, co-chaired by William Bennett and Sam Nunn. A participant in six presidential campaigns, he served from 1993 to 1995 as Deputy Assistant to President Clinton for Domestic Policy. A winner of the American Political Science Association’s Hubert H. Humphrey Award, he was elected a Fellow of the American Academy of Arts and Sciences in 2004.

Nina Easton, Fortune Magazine, Washington Columnist and Senior Editor-at-Large


Adam Meyerson, Philanthropy Roundtable, President

Adam Meyerson joined The Philanthropy Roundtable as president in 2001. From 1993 to 2001, Mr. Meyerson was Vice President for Educational Affairs at the Heritage Foundation. He has also been an editorial writer for the Wall Street Journal as well as editor of its "Manager's Journal" and "Asia" columns and its book reviews. In addition to serving as president of the Roundtable, Mr. Meyerson is chairman of the board of the Donors Capital Fund, and a board member of the State Policy Network and Charter Board Partners. Mr. Meyerson graduated summa cum laude and Phi Beta Kappa from Yale University in 1974.
Think Tanks & Civil Societies Program

The Lauder Institute

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All requests, questions, and comments should be directed to

James G. McGann, Ph.D.

Senior Lecturer, International Studies

Director

Think Tanks and Civil Societies Program

The Lauder Institute

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About TTCSP

Think Tanks and Civil Societies Program

The Think Tanks and Civil Societies Program (TTCSP) of the Lauder Institute at the University of Pennsylvania conducts research on the role policy institutes play in governments and civil societies around the world. Often referred to as the “think tanks’ think tank,” TTCSP examines the evolving role and character of public policy research organizations. Over the last 30 years, the TTCSP has developed and led a series of global initiatives that have helped bridge the gap between knowledge and policy in critical policy areas such as international peace and security, globalization and governance, international economics, environmental issues, information and society, poverty alleviation, and healthcare and global health. These international collaborative efforts are designed to establish regional and international networks of policy institutes and communities that improve policy making while strengthening democratic institutions and civil societies around the world.

The TTCSP works with leading scholars and practitioners from think tanks and universities in a variety of collaborative efforts and programs and produces the annual Global Go To Think Tank Index that ranks the world’s leading think tanks in a variety of categories. This is achieved with the help of a panel of over 1,900 peer institutions and experts from the print and electronic media, academia, public and private donor institutions, and governments around the world. We have strong relationships with leading think tanks around the world, and our annual Think Tank Index is used by academics, journalists, donors and the public to locate and connect with the leading centers of public policy research around the world. Our goal is to increase the profile and performance of think tanks and raise the public awareness of the important role think tanks play in governments and civil societies around the globe.

Since its inception in 1989, the TTCSP has focused on collecting data and conducting research on think tank trends and the role think tanks play as civil society actors in the policy-making process. To date TTCSP has provided technical assistance and capacity building programs in 81 countries. We are now working to create regional and global networks of think tanks in an effort to facilitate collaboration and the production of a modest yet achievable set of global public goods. Our goal is to create lasting institutional and state-level partnerships by engaging and mobilizing think tanks that have demonstrated their ability to produce high quality policy research and shape popular and elite opinion and actions for public good.
The Lauder Institute of Management and International Studies
The Lauder Institute of Management and International Studies offers an M.A. in international studies and conducts fundamental and policy-oriented research on current economic, political, and business issues. It organizes an annual conference that brings academics, practitioners, and policy makers together to examine global challenges such as financial risks, sustainability, inequality, and the future of the state.

University of Pennsylvania
The University of Pennsylvania (Penn) is an Ivy League school with highly selective admissions and a history of innovation in interdisciplinary education and scholarship. Its peer institutions are Harvard, Stanford, Columbia, Brown, Dartmouth, and the University of Chicago in the US and Oxford and Cambridge in the UK. A world-class research institution, Penn boasts a picturesque campus in the middle of Philadelphia, a dynamic city that is conveniently located between Washington, D.C. and New York, New York. Benjamin Franklin founded the University of Pennsylvania in 1740 to push the frontiers of knowledge and benefit society by integrating study in the liberal arts and sciences with opportunities for research and practical, pre-professional training at both the undergraduate and graduate levels. Penn is committed to meeting the full-demonstrated need of all undergraduates with grant-based financial aid, making this intellectually compelling integration of liberal and professional education accessible to talented students of all backgrounds and empowering them to make an impact on the world.

TTCSP Recent and Forthcoming Publications:


The Fifth Estate: Think Tanks Public Policy and Governance (Brookings, 2016) [https://www.brookings.edu/wp-content/uploads/2016/06/chapter-one_-_the-fifth-estate.pdf]


How Think Tanks Shape Development Policies (University of Pennsylvania Press, 2014) [http://www.upenn.edu/pennpress/book/15244.html]


Global Think Tanks, Policy Networks and Governance (Routledge, 2010) [https://www.routledge.com/Global-Think-Tanks-Policy-Networks-and-Governance/McGann-Sabatini/p/book/9780415779791]